

Appendix A1 – Revenue Summary Position by Division

Division	Year to date				Full Year						
	Budget	Actual	Use of reserves	Variance	Approved Budget	Forecast Outturn	Forecast Variance	Proposed transfer to reserves	Proposed use of reserves	Total	Forecast Variance after use of reserves
	£000	£000	£000	£000	£000	£000	£000	£000	£000		£000
Service Development	268	209	0	-59	536	512	-24	0	0	0	-24
Economic Growth and Skills	496	649	-223	-70	1,163	1,535	372	0	-348	-348	24
Planning	3,005	2,436	-99	-668	6,356	6,458	102	100	-299	-199	-97
Regeneration & Business Support	3,769	3,294	-322	-797	8,055	8,505	450	100	-647	-547	-97

Appendix A2 – Revenue Summary Position by Service

Service	Cumulative to Date				Year							
	Budget	Actual	Use of reserves	Variance	Approved Budget	Forecast Outturn	Forecast Variance	Proposed transfer to reserves (+ve)	Proposed use of reserves (-ve)	Total	Forecast Variance after use of reserves	Forecast % of Budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Service Development												
Service Development	268	209		-59	536	512	-24			0	-24	-4%
Sub Total	268	209	0	-59	536	512	-24	0	0	0	-24	-4%
Economic Growth and Skills												
AD Econ Growth,Skills & Regen	412	415	-15	-12	823	820	-3		-20	-20	-23	-3%
Business Investment & Marketing	17	44	-35	-8	39	117	78		-78	-78	0	0%
Economic Dev & Physical Regen	51	45	-10	-16	228	250	22		-37	-37	-15	-7%
Community Regeneration	52	97	-35	10	146	214	68		-79	-79	-11	-8%
Adult Skills	-36	48	-128	-44	-73	134	207		-134	-134	73	-100%
Sub Total	496	649	-223	-70	1,163	1,535	372	0	-348	-348	24	2%
Planning												
AD Planning	72	90		18	144	191	47			0	47	33%
Dev Plan & Strategic Housing	975	689		-286	1,938	1,823	-115			0	-115	-6%
Development Management	518	249	-24	-293	1,158	927	-231	100	-35	65	-166	-14%
Transport Strategy & Countryside	903	873		-30	2,206	2,206	0			0	0	0%
Building Control	281	240	-75	-116	931	1,317	386		-264	-264	122	13%
Archaeology	256	295		39	-21	-6	15			0	15	
Sub Total	3,005	2,436	-99	-668	6,356	6,458	102	100	-299	-199	-97	-2%
Regeneration & Business Support	3,769	3,294	-322	-797	8,055	8,505	450	100	-647	-547	-97	-1%

Appendix **A3** – Movement in variance

Division	Full Year Forecast Variance Sept	Full Year Forecast Variance June	Change in Variance
	£000	£000	£000
Service Development	512	523	-11
Economic Growth and Skills	1,535	2,668	-1,133
Planning	6,458	6,905	-447
Regeneration & Business Support	8,505	10,096	-1,591

Appendix B – Efficiencies

Service Area	Year to date			Full Year		
	Budget £m	Actual £m	Variance	Budget £m	Forecast £m	Variance
EFFICIENCIES						
Planning	0.147	0.146	-0.001	0.305	0.305	0.000
Economic Growth Skills & Regen	0.030	0.030	0.000	0.062	0.062	0.000
SUB TOTAL	0.177	0.176	-0.001	0.367	0.367	0.000
CROSS CUTTING EFFICIENCIES						
			.0000			.0000
			.0000			.0000
			.0000			.0000
			.0000			.0000
SUB TOTAL	0.000	0.000	0.000	0.000	0.000	0.000
COMPENSATORY SAVINGS						
			.0000			.0000
			.0000			.0000
SUB TOTAL	0.000	0.000	0.000	0.000	0.000	0.000
TOTAL	0.177	0.176	-0.001	0.367	0.367	0.000

Appendix C – Earmarked Reserves

Description	Opening Balance 2013/14	Proposed spend against reserves	Release of reserves	Proposed transfer to reserves	Proposed Closing Balance 2013/14	Notes
REGENERATION AND BUSINESS SUPPORT RESERVES	£000	£000	£000	£000	£000	
Career Development Framework	68	-35			33	Cost of implementing Career Development Framework following decisions in 2011/12.
External Funded Regeneration reserve	434	-85			349	External funds to support economic participation, regeneration and European programmes.
Local Development Framework	100				100	To assist with the cost of developing the new CBC Local Development Framework
Minerals and Waste partnership funds	104				104	Partners income contributions to service costs which are to cover the costs of LDF and enforcement inquiries of this shared service which CBC hosts.
Physical Regeneration Projects	31	-31			0	To assist with the costs of stage 2 of Employment sites acceleration project.
Pre-application service development	288			100	388	Funds to embed pre-application process to give assurance to developers that service is adequately resourced and supported.
NIRAH	50	-20			30	Shared reserve with Bedford Borough to support NIRAH project costs.
Woodside Connection options appraisal	50				50	Cost of developing business case for Woodside Connection.
Business growth grants	84	-78			6	External funds and partnership contributions to support business growth. Includes match funding for pilot schemes.
Flood defence	264	-264			0	Grant funds received in advance, not ringfenced.
Natural England	10				10	Grant funds received in advance, not ringfenced.
Building control	76				76	Trading account carry fwd.
Gypsy and traveller	50				50	
Earmarked Reserves	1,609	-513	0	100	1,196	

Use of redundancy reserve:	Spend against reserves	Release of reserves	Proposed transfer to Reserves
Regen	-134		
Total Earmarked Reserves	-647	0	100

Appendix D – Debt Analysis

Debtor (£'000)	Total Debt	Due Current Month	31-60 days	61-90 days	91-365 days	Over 12 months
Debtor 1	£428	£428	£0	£0	£0	£0
Debtor 2	£386	£386	£0	£0	£0	£0
Debtor 3	£194	£0	£0	£0	£0	£194
Debtor 4	£155	£58	£0	£1	£2	£95
Debtor 5	£153	£42	£11	£13	£42	£46
Debtor 6	£150	£0	£0	£0	£150	£0
Debtor 7	£131	£89	£42	£0	£0	£0
Debtor 8	£116	£0	£0	£0	£0	£116
Debtor 9	£74	£0	£0	£0	£0	£74
Debtor 10	£70	£0	£0	£0	£70	£0
Debtor 11	£68	£54	£0	£9	£5	£0
Debtor 12	£37	£0	£0	£0	£0	£37
Debtor 13	£34	£2	£0	£0	£12	£19
Debtor 14	£34	£0	£0	£0	£34	£0
Debtor 15	£30	£0	£0	£0	£0	£30
Debtor 16	£29	£0	£0	£0	£0	£29
Debtor 17	£24	£14	£0	£0	£0	£10
Debtor 18	£23	£23	£0	£0	£0	£0
Debtor 19	£23	£23	£0	£0	£0	£0
Debtor 20	£23	£0	£0	£0	£0	£22
Debtor 21	£19	£0	£0	£0	£0	£19
Debtor 22	£18	£18	£0	£0	£0	£0
Debtor 23	£17	£17	£0	£0	£0	£0
Debtor 24	£16	£16	£0	£0	£0	£0
Debtor 25	£14	£0	£0	£0	£14	£0
Debtor 26	£14	£14	£0	£0	£0	£0
Debtor 27	£13	£-2	£-2	£-2	£17	£0
Debtor 28	£12	£0	£0	£0	£12	£0
Debtor 29	£12	£6	£0	£0	£0	£6
Debtor 30	£10	£0	£10	£0	£0	£0
Debtor 31	£10	£10	£0	£0	£0	£0
Debt > £10,000	£2337	£1200	£61	£21	£358	£697